

PHOEBE SUMTER MEDICAL CENTER, INC.



FINANCIAL STATEMENTS

for the years ended July 31, 2021 and 2020

C O N T E N T S

	<u>Pages</u>
Independent Auditor's Report	1-2
Financial Statements:	
Balance Sheets	3-4
Statements of Operations and Changes in Net Assets	5
Statements of Cash Flows	6-7
Notes to Financial Statements	8-35
Independent Auditor's Report on Supplemental Information	36
Service to the Community	37-39
Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i>	40-41



INDEPENDENT AUDITOR'S REPORT

Board of Directors
Phoebe Sumter Medical Center, Inc.
Americus, Georgia

Report on the Financial Statements

We have audited the accompanying financial statements of Phoebe Sumter Medical Center, Inc. (Hospital), which comprise the balance sheets as of July 31, 2021 and 2020, and the related statements of operations and changes in net assets, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. For the year ended July 31, 2021, we also conducted our audit in accordance with the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Hospital's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

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1

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We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Phoebe Sumter Medical Center, Inc. as of July 31, 2021 and 2020, and the results of its operations and changes in net assets, and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated January 31, 2022, on our consideration of the Hospital's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Hospital's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Hospital's internal control over financial reporting and compliance.



Albany, Georgia
January 31, 2022

PHOEBE SUMTER MEDICAL CENTER, INC.

BALANCE SHEETS, July 31, 2021 and 2020

	<u>2021</u>	<u>2020</u>
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 45,281,000	\$ 46,625,000
Patient accounts receivable, net	12,672,000	11,870,000
Supplies	2,093,000	1,638,000
Estimated third-party payor settlements	421,000	-
Other current assets	<u>2,081,000</u>	<u>1,392,000</u>
Total current assets	<u>62,548,000</u>	<u>61,525,000</u>
Assets limited as to use:		
Internally designated for capital improvements	41,663,000	33,511,000
Restricted by donors	<u>4,000,000</u>	<u>4,000,000</u>
Total assets limited as to use	<u>45,663,000</u>	<u>37,511,000</u>
Property and equipment, net	<u>46,263,000</u>	<u>45,680,000</u>
Other assets:		
Operating lease right-of-use assets	23,000	27,000
Interest in net assets of Sumter Regional Hospital Foundation, Inc.	<u>3,813,000</u>	<u>3,309,000</u>
Total other assets	<u>3,836,000</u>	<u>3,336,000</u>
Total assets	<u>\$ 158,310,000</u>	<u>\$ 148,052,000</u>

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

BALANCE SHEETS, Continued, July 31, 2021 and 2020

	<u>2021</u>	<u>2020</u>
LIABILITIES AND NET ASSETS		
Current liabilities:		
Current portion of finance lease liabilities	\$ 205,000	\$ 202,000
Current portion of operating lease liabilities	5,000	5,000
Accounts payable	2,814,000	3,010,000
Accrued expenses	5,487,000	3,609,000
Estimated third-party payor settlements	-	422,000
CARES Act refundable advance	<u>6,217,000</u>	<u>12,702,000</u>
Total current liabilities	14,728,000	19,950,000
Due to related parties	2,528,000	2,514,000
Finance lease liabilities, net of current portion	935,000	1,086,000
Operating lease liabilities, net of current portion	<u>17,000</u>	<u>22,000</u>
Total liabilities	<u>18,208,000</u>	<u>23,572,000</u>
Net assets:		
Without donor restrictions	136,102,000	120,480,000
With donor restrictions:		
Purpose restrictions	<u>4,000,000</u>	<u>4,000,000</u>
Total net assets	<u>140,102,000</u>	<u>124,480,000</u>
Total liabilities and net assets	<u>\$ 158,310,000</u>	<u>\$ 148,052,000</u>

See accompanying notes to financial statements.

PHOEBE SUMTER MEDICAL CENTER, INC.

STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS
for the years ended July 31, 2021 and 2020

	<u>2021</u>	<u>2020</u>
Revenues, gains, and other support:		
Net patient service revenue	\$ 88,270,000	\$ 82,801,000
Other revenue	7,541,000	3,008,000
CARES Act funding	<u>6,186,000</u>	<u>-</u>
Total revenues, gains, and other support	<u>101,997,000</u>	<u>85,809,000</u>
Expenses:		
Salaries and wages	22,714,000	20,846,000
Employee health and welfare	10,213,000	6,193,000
Medical supplies and other	35,898,000	31,316,000
Purchased services	24,560,000	20,792,000
Depreciation and amortization	<u>3,751,000</u>	<u>3,717,000</u>
Total expenses	<u>97,136,000</u>	<u>82,864,000</u>
Operating income	<u>4,861,000</u>	<u>2,945,000</u>
Nonoperating income:		
Investment and other nonoperating income	9,232,000	2,861,000
Contributions	<u>1,008,000</u>	<u>580,000</u>
Total nonoperating income	<u>10,240,000</u>	<u>3,441,000</u>
Excess revenues	15,101,000	6,386,000
Capital contributions	17,000	405,000
Change in interest in net assets of Sumter Regional Hospital Foundation, Inc.	<u>504,000</u>	<u>182,000</u>
Increase in net assets	15,622,000	6,973,000
Net assets, beginning of year, as previously reported	124,480,000	117,574,000
Implementation of ASU No. 2016-02	<u>-</u>	<u>(67,000)</u>
Net assets, end of year	<u>\$ 140,102,000</u>	<u>\$ 124,480,000</u>

See accompanying notes to financial statements.

PHOEBE SUMTER MEDICAL CENTER, INC.

STATEMENTS OF CASH FLOWS
for the years ended July 31, 2021 and 2020

	<u>2021</u>	<u>2020</u>
Cash flows from operating activities:		
Increase in net assets	\$ 15,622,000	\$ 6,973,000
Adjustments to reconcile increase in net assets to net cash provided by operating activities:		
Realized (gain) loss and changes in unrealized (gain) loss on investments	(7,684,000)	(1,946,000)
Depreciation and amortization	3,751,000	3,717,000
Change in interest in net assets of Sumter Regional Hospital Foundation, Inc.	(504,000)	(182,000)
Forgiveness of notes receivable	-	2,000
Gain on disposal of property and equipment	(867,000)	-
Proceeds from capital contributions	(17,000)	(405,000)
Payments for operating leases	-	(7,000)
Changes in:		
Patient accounts receivable, net	(802,000)	(1,440,000)
Supplies	(455,000)	(368,000)
CARES Act refundable advance	(6,485,000)	12,702,000
Other current assets	(689,000)	1,535,000
Accounts payable	(196,000)	1,154,000
Accrued expenses	1,878,000	(1,405,000)
Estimated third-party payor settlements	<u>(843,000)</u>	<u>(738,000)</u>
Net cash provided by operating activities	<u>2,709,000</u>	<u>19,592,000</u>
Cash flows from investing activities:		
Purchase of property and equipment	(4,307,000)	(2,887,000)
Proceeds from sale of property and equipment	895,000	-
Proceeds from sale of investments	11,076,000	4,713,000
Purchase of investments	<u>(11,544,000)</u>	<u>(10,250,000)</u>
Net cash used by investing activities	<u>(3,880,000)</u>	<u>(8,424,000)</u>

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

STATEMENTS OF CASH FLOWS, Continued
for the years ended July 31, 2021 and 2020

	<u>2021</u>	<u>2020</u>
Cash flows from financing activities:		
Advances from related parties	\$ 31,348,000	\$ 29,668,000
Payments on finance lease liabilities	(204,000)	(198,000)
Proceeds from capital contributions	17,000	405,000
Payments to related parties	<u>(31,334,000)</u>	<u>(31,881,000)</u>
Net cash used by financing activities	<u>(173,000)</u>	<u>(2,006,000)</u>
Net increase (decrease) in cash and cash equivalents	(1,344,000)	9,162,000
Cash and cash equivalents at beginning of year	<u>46,625,000</u>	<u>37,463,000</u>
Cash and cash equivalents at end of year	<u>\$ 45,281,000</u>	<u>\$ 46,625,000</u>
Supplemental disclosure of cash flow information:		
Cash paid for interest	<u>\$ 59,000</u>	<u>\$ 69,000</u>
Assets acquired through leases	<u>\$ 55,000</u>	<u>\$ 1,448,000</u>

See accompanying notes to financial statements.

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS

July 31, 2021 and 2020

1. Summary of Significant Accounting Policies

Organization

Phoebe Sumter Medical Center, Inc. (Hospital) was organized on January 5, 2009 as a nonprofit corporation and is a wholly-owned subsidiary of Phoebe Putney Health System, Inc. (System).

Effective June 30, 2009, the Americus-Sumter County Hospital Authority (Authority) implemented a reorganization plan for Sumter Regional Hospital (SRH) whereby all the assets, management, and governance of SRH was transferred to the Hospital, pursuant to a lease and transfer agreement. The lease term is forty years with an annual contribution of \$25,000 to the Authority. Under the lease and transfer agreement, the Authority was required to construct a new hospital facility. The new hospital facility was placed in service and leased to the Hospital for the remainder of the lease term. As part of the lease and transfer agreement, System agreed to contribute up to \$25,000,000 to the construction cost of the new facility or the physician recruiting efforts of the Hospital, as needed. The lease and transfer agreement was amended effective September 27, 2016. See Note 4 for further detail regarding the amendment.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

Cash and cash equivalents generally consist of demand deposit accounts and investments in highly liquid debt instruments with an original maturity of three months or less. Certain short-term, highly liquid investments temporarily held as part of the Hospital's long-term investment portfolio are excluded from cash and cash equivalents.

Supplies

Supplies, which consist primarily of drugs and medical supplies, are valued at the lower of cost and net realizable value, as determined on a first-in, first-out basis.

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

1. Summary of Significant Accounting Policies, Continued

Investments

Investments in equity securities with readily determinable fair values and all investments in debt securities, which are all classified as trading securities, are measured at fair value in the balance sheet. Investments without a readily determinable fair value are measured at cost, minus impairment, if any, plus or minus changes resulting from observable price changes in orderly transactions for the identical or similar investment of the same issuer. Investment income or loss (including interest, dividends, and gains and losses, both realized and unrealized) is included in excess revenues unless the income is restricted by donor or law.

Assets Limited as to Use

Assets limited as to use include assets restricted by donors and designated assets set aside by the Board of Directors for future capital improvements, over which the Board retains control and may at its discretion, subsequently use for other purposes.

Property and Equipment

Property and equipment acquisitions are recorded at cost. Depreciation is provided over the estimated useful life of each class of depreciable asset and is computed on the straight-line method. Finance lease assets are amortized on the straight-line method over the shorter period of the lease term or the estimated useful life of the asset. Such amortization is included in depreciation and amortization in the statements of operations and changes in net assets. Interest cost incurred on borrowed funds during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets.

Gifts of long-lived assets such as land, buildings, or equipment are reported as increases in net assets without donor restrictions, and are excluded from excess revenues, unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as increases in net assets with donor restrictions. Absent explicit donor stipulations about how long those long-lived assets must be maintained; expirations of donor restrictions are reported when the donated or acquired long-lived assets are placed in service.

Beneficial Interest in Net Assets of Foundation

The Hospital accounts for the activities of its related Foundation in accordance with FASB ASC 958-20, *Not-For-Profit Entities, Financially Interrelated Entities*. FASB ASC 958-20 establishes reporting standards for transactions in which a donor makes a contribution to a not-for-profit organization which accepts the assets on behalf of or transfers these assets to a beneficiary which is specified by the donor. Sumter Regional Hospital Foundation, Inc. (Foundation) accepts assets on behalf of the Hospital.

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

1. Summary of Significant Accounting Policies, Continued

Refundable Advance

A refundable advance arises when assets are recognized before revenue recognition criteria have been satisfied. CARES Act advance payments are reported as a refundable advance until donor conditions such as qualifying expenditures have been substantially met. See Note 20 for additional information.

Net Assets

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net assets without donor restrictions – net assets available for use in the general operations and not subject to donor-imposed restrictions. The Board of Directors has discretionary control over these resources. Designated amounts represent those net assets that the Board has set aside for a particular purpose. All revenue not restricted by donors and donor restricted contributions whose restrictions are met in the same period in which they are received are accounted for in net assets without donor restrictions.

Net assets with donor restrictions – net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. All revenues restricted by donors as to either timing or purpose of the related expenditures or required to be maintained in perpetuity as a source of investment income are accounted for in net assets with donor restrictions. When a donor restriction expires, that is when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions.

Excess Revenues

The statement of operations and changes in net assets includes excess revenues. Changes in net assets without donor restrictions which are excluded from excess revenues, consistent with industry practice, include permanent transfers of assets to and from affiliates for other than goods and services, and contributions of long-lived assets (including assets acquired using contributions which by donor restriction were to be used for the purposes of acquiring such assets).

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

1. Summary of Significant Accounting Policies, Continued

Net Patient Service Revenue

The Hospital has agreements with third-party payors that provide for payments to the Hospital at amounts different from its established rates. Payment arrangements include prospectively determined rates per discharge, reimbursed costs, discounted charges, and per diem payments. Net patient service revenue is reported at the amount that reflects the consideration to which the Hospital expects to be entitled in exchange for providing patient care. These amounts are due from patients, third-party payors, and others and includes variable consideration for retroactive revenue adjustments under reimbursement arrangements with third-party payors. Retroactive adjustments are included in the determination of the estimated transaction price and adjusted in future periods as settlements are determined.

Charity Care

The Hospital provides care to patients who meet certain criteria under its charity care policy without charge or at amounts less than its established rates. Because the Hospital does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue.

Donor-Restricted Gifts

Unconditional promises to give cash and other assets to the Hospital are reported at fair value at the date the promise is received. Conditional promises to give, that is, those with a measurable performance or other barrier, and a right of return, are not recognized until the conditions on which they depend have been substantially met. Conditional gifts received prior to the satisfaction of conditions are recorded as refundable advances. The gifts are reported as increases in the appropriate categories of net assets in accordance with donor restrictions.

Estimated Malpractice and Other Self-Insurance Costs

The provisions for estimated medical malpractice claims and other claims under self-insurance plans include estimates of the ultimate costs for both reported claims and claims incurred but not reported.

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

1. Summary of Significant Accounting Policies, Continued

Income Taxes

The Hospital is a not-for-profit corporation that has been recognized as tax-exempt pursuant to Section 501(c)(3) of the Internal Revenue Code.

The Hospital applies accounting policies that prescribe when to recognize and how to measure the financial statement effects of income tax positions taken or expected to be taken on its income tax returns. These rules require management to evaluate the likelihood that, upon examination by the relevant taxing jurisdictions, those income tax positions would be sustained. Based on that evaluation, the Hospital only recognizes the maximum benefit of each income tax position that is more than 50% likely of being sustained. To the extent that all or a portion of the benefits of an income tax position are not recognized, a liability would be recognized for the unrecognized benefits, along with any interest and penalties that would result from disallowance of the position. Should any such penalties and interest be incurred, they would be recognized as operating expenses.

Based on the results of management's evaluation, no liability is recognized in the accompanying balance sheets for unrecognized income tax positions. Further, no interest or penalties have been accrued or charged to expense as of July 31, 2021 and 2020 or for the years then ended. The Hospital's tax returns are subject to possible examination by the taxing authorities. For federal income tax purposes, the tax returns essentially remain open for possible examination for a period of three years after the respective filing deadlines of those returns.

Impairment of Long-Lived Assets

The Hospital evaluates on an ongoing basis the recoverability of its assets for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is required to be recognized if the carrying value of the asset exceeds the undiscounted future net cash flows associated with that asset. The impairment loss to be recognized is the amount by which the carrying value of the long-lived asset exceeds the asset's fair value. In most instances, the fair value is determined by discounted estimated future cash flows using an appropriate interest rate. The Hospital has not recorded any impairment charges in the accompanying statements of operations and changes in net assets for the years ended July 31, 2021 and 2020.

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PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

1. Summary of Significant Accounting Policies, Continued

Fair Value Measurements

FASB ASC 820, *Fair Value Measurement and Disclosures* defines fair value as the amount that would be received for an asset or paid to transfer a liability (i.e., an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. FASB ASC 820 also establishes a fair value hierarchy that requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. FASB ASC 820 describes the following three levels of inputs that may be used:

- *Level 1*: Quoted prices (unadjusted) in active markets that are accessible at the measurement date for identical assets and liabilities. The fair value hierarchy gives the highest priority to Level 1 inputs.
- *Level 2*: Observable prices that are based on inputs not quoted on active markets but corroborated by market data.
- *Level 3*: Unobservable inputs when there is little or no market data available, thereby requiring an entity to develop its own assumptions. The fair value hierarchy gives the lowest priority to Level 3 inputs.

Subsequent Event

In preparing these financial statements, the Hospital has evaluated events and transactions for potential recognition or disclosure through January 31, 2022, the date the financial statements were available to be issued.

Prior Year Reclassifications

Certain reclassifications have been made to the fiscal year 2020 financial statements to conform to the fiscal year 2021 presentation. These reclassifications had no impact on the change in net assets in the accompanying financial statements.

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

2. Net Patient Service Revenue

Net patient service revenue is reported at the amount that reflects the consideration to which the Hospital expects to be entitled in exchange for providing patient care. These amounts are due from patients, third-party payors (including health insurers and government programs), and others and includes variable consideration for retroactive revenue adjustments due to settlement of audits, reviews, and investigations. Generally, the Hospital bills the patients and third-party payors several days after the services are performed and/or the patient is discharged from the facility. Revenue is recognized as performance obligations are satisfied.

Performance obligations are determined based on the nature of the services provided by the Hospital. Revenue for performance obligations satisfied over time is recognized based on actual charges incurred in relation to total expected (or actual) charges. The Hospital believes that this method provides a faithful depiction of the transfer of services over the term of the performance obligation based on the inputs needed to satisfy the obligation. Generally, performance obligations satisfied over time relate to patient services.

The Hospital measures the performance obligation from admission into the hospital to the point when it is no longer required to provide services to that patient, which is generally at the time of discharge. These services are considered to be a single performance obligation and have a duration of less than one year. Revenue for performance obligations satisfied at a point in time is recognized when services are provided and the Hospital does not believe it is required to provide additional services to the patient.

Because all of its performance obligations relate to contracts with a duration of less than one year, the Hospital has elected to apply the optional exemption provided in FASB ASC 606-10-50-14(a) and, therefore, is not required to disclose the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied or partially unsatisfied at the end of the reporting period. The unsatisfied or partially unsatisfied performance obligations referred to above are primarily related to inpatient acute care services at the end of the reporting period. The performance obligations for these contracts are generally completed when the patients are discharged, which generally occurs within days or weeks of the end of the reporting period.

The Hospital is utilizing the portfolio approach practical expedient in ASC 606 for contracts related to net patient service revenue. The Hospital accounts for the contracts within each portfolio as a collective group, rather than individual contracts, based on the payment pattern expected in each portfolio category and the similar nature and characteristics of the patients within each portfolio. As a result, the Hospital has concluded that revenue for a given portfolio would not be materially different than if accounting for revenue on a contract by contract basis.

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PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

2. Net Patient Service Revenue, Continued

The Hospital has arrangements with third-party payors that provide for payments to the Hospital at amounts different from its established rates. For uninsured patients that do not qualify for charity care, the Hospital recognizes revenue on the basis of its standard rates, subject to certain discounts and implicit price concessions as determined by the Hospital. The Hospital determines the transaction price based on standard charges for services provided, reduced by contractual adjustments provided to third-party payors, discounts provided to uninsured patients in accordance with the Hospital's policy, and implicit price concessions provided to uninsured patients. Implicit price concessions represent the difference between amounts billed and the estimated consideration the Hospital expects to receive from patients, which are determined based on historical collection experience, current market conditions, and other factors. The Hospital determines its estimates of contractual adjustments and discounts based on contractual agreements, discount policies, and historical experience.

Agreements with third-party payors typically provide for payments at amounts less than established charges. A summary of the payment arrangements with major third-party payors follows:

- Medicare

Inpatient acute care services and outpatient services rendered to Medicare program beneficiaries are paid at prospectively determined rates. These rates vary according to a patient classification system that is based on clinical, diagnostic, and other factors.

The Hospital is reimbursed for certain reimbursable items at a tentative rate with final settlement determined after submission of annual cost reports by the Hospital and audits thereof by the Medicare Administrative Contractor (MAC). The Hospital's classification of patients under the Medicare program and the appropriateness of their admission are subject to an independent review by a peer review organization under contract with the Hospital. The Hospital's Medicare cost reports have been audited by the MAC through July 31, 2017.

- Medicaid

Inpatient acute care services rendered to Medicaid program beneficiaries are paid at a prospectively determined rate per admission. These rates vary according to a patient classification system that is based on clinical, diagnostic and other factors.

Outpatient services rendered to Medicaid program beneficiaries are reimbursed under a cost reimbursement methodology. The Hospital is reimbursed at a tentative rate with final settlement determined after submission of annual cost reports by the Hospital and audits thereof by the Medicaid fiscal intermediary. The Hospital's Medicaid cost reports have been audited by the Medicaid fiscal intermediary through July 31, 2018.

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

2. Net Patient Service Revenue, Continued

• Medicaid, Continued

The Hospital also entered into contracts with certain managed care organizations to receive reimbursement for providing services to selected enrolled Medicaid beneficiaries. Payment arrangements with these managed care organizations consist primarily of prospectively determined rates per discharge, discounts from established charges, or prospectively determined per diems.

The Hospital participates in the Georgia Indigent Care Trust Fund (ICTF) Program. The Hospital receives ICTF payments for treating a disproportionate number of Medicaid and other indigent patients. ICTF payments are based on the Hospital's estimated uncompensated cost of services to Medicaid and uninsured patients. The amount of ICTF payments recognized in net patient service revenue was approximately \$1,459,000 and \$1,338,000 for the years ended July 31, 2021 and 2020, respectively.

The Medicare, Medicaid and SCHIP Benefits Improvement and Protection Act of 2000 (BIPA) provides for payment adjustments to certain facilities based on the Medicaid Upper Payment Limit (UPL). The UPL payment adjustments are based on a measure of the difference between Medicaid payments and the amount that could be paid based on Medicare payment principles. The net amount of UPL payment adjustments recognized in net patient service revenue was approximately \$1,085,000 and \$480,000 for the years ended July 31, 2021 and 2020, respectively.

During 2010, the state of Georgia enacted legislation known as the Provider Payment Agreement Act (Act) whereby hospitals in the state of Georgia are assessed a "provider payment" in the amount of 1.45% of their net patient revenue. The provider payments are due on a quarterly basis to the Department of Community Health. The payments are to be used for the sole purpose of obtaining federal financial participation for medical assistance payments to providers on behalf of Medicaid recipients. The provider payment results in an increase in hospital payments on Medicaid services of approximately 11.88%. Approximately \$705,000 and \$892,000 relating to the Act is included in medical supplies and other in the accompanying statements of operations and changes in net assets for the years ended July 31, 2021 and 2020, respectively.

• Other Arrangements

The Hospital has also entered into payment arrangements with certain commercial insurance carriers, health maintenance organizations, and preferred provider organizations. The basis for payment to the Hospital under these arrangements includes prospectively determined rates per discharge, discounts from established charges, and prospectively determined daily rates.

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

2. Net Patient Service Revenue, Continued

• Uninsured Patients

The Hospital maintains its Financial Assistance Policy (FAP) in accordance with Internal Revenue Code Section 501(r). Based on the FAP, following a determination of financial assistance eligibility, patients who are eligible individuals will not be charged more for emergency or other medically necessary care than the Amounts Generally Billed (AGB) for individuals who have insurance coverage. The minimum percentage discount to be applied to FAP eligible individuals shall be calculated on an annual basis. AGB is determined by dividing the sum of claims paid the previous fiscal year by Medicare fee-for-service and all private health insurance, including payments received from beneficiaries and insured patients, by the sum of the associated gross charges for those claims.

Laws and regulations concerning government programs, including Medicare and Medicaid, are complex and subject to varying interpretation. As a result of investigations by governmental agencies, various health care organizations have received requests for information and notices regarding alleged noncompliance with those laws and regulations, which in some instances, have resulted in organizations entering into significant settlement agreements. Compliance with such laws and regulations may also be subject to future government review and interpretation as well as significant regulatory action, including fines, penalties, and potential exclusion from related programs. There can be no assurance that regulatory authorities will not challenge the Hospital's compliance with these laws and regulations, and it is not possible to determine the impact (if any) such claims or penalties would have upon the Hospital. In addition, the contracts the Hospital has with commercial payors also provide for retroactive audit and review of claims.

Settlements with third-party payors for retroactive adjustments due to audits, reviews or investigations are considered variable consideration and are included in the determination of the estimated transaction price for providing patient care. These settlements are estimated based on the terms of the payment agreement with the payor, correspondence from the payor and the Hospital's historical settlement activity, including an assessment to ensure that it is probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the retroactive adjustment is subsequently resolved. Estimated settlements are adjusted in future periods as adjustments become known (that is, new information becomes available), or as years are settled or are no longer subject to such audits, reviews, and investigations. Adjustments arising from a change in the transaction price were not significant in 2021 or 2020.

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

2. Net Patient Service Revenue, Continued

Generally patients who are covered by third-party payors are responsible for related deductibles and coinsurance, which vary in amount. The Hospital also provides services to uninsured patients, and offers those uninsured patients a discount, either by policy or law, from standard charges. The Hospital estimates the transaction price for patients with deductibles and coinsurance and from those who are uninsured based on historical experience and current market conditions. The initial estimate of the transaction price is determined by reducing the standard charge by any contractual adjustments, discounts, and implicit price concessions. Subsequent changes to the estimate of the transaction price are generally recorded as adjustments to patient service revenue in the period of the change. Adjustments arising from a change in the transaction price were not significant for the years ending July 31, 2021 and 2020. Subsequent changes that are determined to be the result of an adverse change in the patient's ability to pay are recorded as bad debt expense. Bad debt expense for the years ended July 31, 2021 and 2020 was not significant.

Consistent with the Hospital's mission, care is provided to patients regardless of their ability to pay. Therefore, the Hospital has determined it has provided implicit price concessions to uninsured patients and patients with other uninsured balances (for example, copays and deductibles).

Patients who meet the Hospital's criteria for charity care are provided care without charge or at amounts less than established rates. Such amounts determined to qualify as charity care are not reported as revenue.

Net patient service revenue by major payor source for the years ended July 31, 2021 and 2020 is as follows:

Net Patient Service Revenue					
	<u>Medicare</u>	<u>Medicaid</u>	<u>Other</u>	<u>Self Pay</u>	<u>Total</u>
2021	<u>\$32,818,000</u>	<u>\$11,861,000</u>	<u>\$41,064,000</u>	<u>\$ 2,527,000</u>	<u>\$88,270,000</u>
2020	<u>\$30,292,000</u>	<u>\$10,374,000</u>	<u>\$39,384,000</u>	<u>\$ 2,751,000</u>	<u>\$82,801,000</u>

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

2. Net Patient Service Revenue, Continued

Net patient service revenue by facility, line of business, and timing of revenue recognition for the years ended July 31, 2021 and 2020 is as follows:

	<u>2021</u>	<u>2020</u>
Service lines:		
Hospital	\$ 86,856,000	\$ 81,392,000
Hospice	1,221,000	1,161,000
Clinic	<u>193,000</u>	<u>248,000</u>
Timing of revenue recognition:		
Services transferred over time	<u>\$ 88,270,000</u>	<u>\$ 82,801,000</u>

Hospital net patient service revenue includes a variety of services mainly covering inpatient acute care services requiring overnight stays, outpatient procedures that require anesthesia or use of the Hospital's diagnostic and surgical equipment, and emergency care services. Performance obligations for the hospital, hospice, and clinic are satisfied over time as the patient simultaneously receives and consumes the benefits the Hospital performs. Requirements to recognize revenue for inpatient services are generally satisfied over periods that average approximately five days and for outpatient services are generally satisfied over a period of less than one day. Retail and employee pharmacy, cafeteria, gift shop, and other point-of-sale performance obligations are satisfied at a point in time when the goods are provided. These revenues are recorded in other revenue on the statements of operations and changes in net assets.

The Hospital has elected the practical expedient allowed under FASB ASC 606-10-32-18 and does not adjust the promised amount of consideration from patients and third-party payors for the effects of a significant financing component due to the Hospital's expectation that the period between the time the service is provided to a patient and the time that the patient or a third-party payor pays for that service will be one year or less. However, the Hospital does, in certain instances, enter into payment agreements with patients that allow payments in excess of one year. For those cases, the financing component is not deemed to be significant to the contract.

The Hospital has applied the practical expedient provided by FASB ASC 340-40-25-4 and all incremental customer contract acquisition costs are expensed as they are incurred as the amortization period of the asset that the Hospital otherwise would have recognized is one year or less in duration.

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

3. Uncompensated Services

The Hospital was compensated for services at amounts less than its established rates. Net patient service revenue includes amounts, representing the transaction price, based on standard charges reduced by variable considerations such as contractual adjustments, discounts, and implicit price concessions. Charges for uncompensated services for 2021 and 2020 were approximately \$232,709,000 and \$211,118,000, respectively.

Uncompensated care includes charity and indigent care services of approximately \$14,683,000 and \$13,806,000 in 2021 and 2020, respectively. The cost of charity and indigent care services provided during 2021 and 2020 was approximately \$4,443,000 and \$3,892,000, respectively, computed by applying a total cost factor to the charges foregone.

The following is a summary of uncompensated services and a reconciliation of gross patient charges to net patient service revenue for 2021 and 2020.

	<u>2021</u>	<u>2020</u>
Gross patient charges	\$ <u>320,979,000</u>	\$ <u>293,919,000</u>
Uncompensated services:		
Charity and indigent care	14,683,000	13,806,000
Medicare	114,307,000	103,669,000
Medicaid	46,249,000	40,830,000
Other third-party payors	39,597,000	34,400,000
Price concessions	<u>17,873,000</u>	<u>18,413,000</u>
Total uncompensated care	<u>232,709,000</u>	<u>211,118,000</u>
Net patient service revenue	\$ <u>88,270,000</u>	\$ <u>82,801,000</u>

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

4. Investments

Assets Limited as to Use

The composition of assets limited as to use as of July 31, 2021 and 2020 is set forth in the following table. All assets limited as to use are stated at fair value.

	<u>2021</u>	<u>2020</u>
By board for capital improvements:		
Money market funds	\$ 2,052,000	\$ 5,061,000
Government debt securities	766,000	897,000
Corporate debt securities	10,492,000	7,695,000
Equity securities	<u>28,353,000</u>	<u>19,858,000</u>
 Total board designated for capital improvements	 <u>41,663,000</u>	 <u>33,511,000</u>
Restricted by donors:		
Money market funds	200,000	228,000
Corporate debt securities	2,866,000	2,970,000
Equity securities	<u>934,000</u>	<u>802,000</u>
 Total restricted by donors	 <u>4,000,000</u>	 <u>4,000,000</u>
 Total assets limited as to use	 <u>\$ 45,663,000</u>	 <u>\$ 37,511,000</u>

During fiscal year 2007, Sumter Regional Hospital, as operated by the Authority, was destroyed in a tornado. As described in Note 1, the Authority entered into a lease and transfer agreement which included the construction of a new hospital facility. The Authority has received proceeds from the Federal Emergency Management Agency (FEMA) and the Georgia Emergency Management Agency (GEMA) for a portion of the construction costs of the new Hospital and intends to pursue further reimbursement from FEMA and GEMA to the fullest extent possible. It is anticipated, based on guidance received from an independent consultant, that the project audits are likely to be conducted by FEMA and GEMA once all outstanding claims are closed, which could result in demand(s) to recover a portion of the funds paid to the Authority.

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

4. Investments, Continued

Assets Limited as to Use, Continued

Effective with an amendment to the lease and transfer agreement (Amendment) dated September 27, 2016, the Authority transferred approximately \$11,745,000 of receipts from FEMA and GEMA to the Hospital. The Amendment specifies that the FEMA and GEMA funds may be used for the following purposes:

- First, to pay FEMA and GEMA all sums determined to be owed as a result of any audits.
- Second, and only after adequate provision for the funding of the first bullet point, the funds can be used to fund physician development in the Hospital's service area.
- Third, and only after adequate provision for the first two bullet points above, the funds can be used by the Hospital for any purposes permitted under the lease and transfer agreement.

Also in accordance with the Amendment, the Hospital agreed to establish a separate account to hold the sum of \$4,000,000 of the above funds until the conclusion of the expected FEMA and GEMA audits to ensure the immediate availability of funds to repay any amounts finally determined to be owed to FEMA and GEMA as a result of the audits. Should the \$4,000,000 not be sufficient to repay any amounts due to FEMA and GEMA, the Hospital agrees that it will pay in full and fully indemnify the Authority for all related sums finally determined to be owed to FEMA and GEMA. This amount is included in donor restricted investments above.

The Amendment states that the adequate provision of both the FEMA and GEMA fund repayment and the adequate provision to fund physician development are to be determined at the sole discretion of the Hospital. Per a Hospital Board of Directors resolution dated November 1, 2016, the Hospital believes the \$4,000,000 is adequate provision for the repayment of the FEMA and GEMA funds. Also, based on the current and long-term physician development plan, coupled with the requirement that the Hospital chief executive officer report on the efforts and results of physician development at each Board of Directors meeting, and the requirement that the Hospital's Board of Directors approve the budget and strategic plan each year, the Hospital believes this constitutes adequate provision for the funding of physician development.

The Hospital's investments are exposed to various risks such as interest rate, market and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the accompanying financial statements.

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

5. Property and Equipment, Net

A summary of property and equipment, net at July 31, 2021 and 2020 follows:

	<u>2021</u>	<u>2020</u>
Land	\$ 2,039,000	\$ 2,023,000
Land improvements	2,755,000	2,755,000
Buildings and improvements	50,060,000	48,988,000
Equipment	27,519,000	27,363,000
Finance lease right-of-use assets	<u>1,043,000</u>	<u>1,203,000</u>
	83,416,000	82,332,000
Less accumulated depreciation	<u>37,770,000</u>	<u>36,746,000</u>
	45,646,000	45,586,000
Construction-in-progress	<u>617,000</u>	<u>94,000</u>
Property and equipment, net	<u>\$ 46,263,000</u>	<u>\$ 45,680,000</u>

Depreciation expense for the years ended July 31, 2021 and 2020 amounted to approximately \$3,535,000 and \$3,469,000, respectively.

Amortization expense on finance lease right-of-use assets for the years ended July 31, 2021 and 2020 amounted to approximately \$216,000 and \$248,000, respectively.

At July 31, 2021, there were no open construction contracts.

6. Notes Receivable

Notes receivable consist of educational loans to employees as well as loans secured by promissory notes to physicians under recruitment arrangements. Loans are service cancellable with forgiveness over a period of time in which the employee or physician works in the System or in the System's service area. The amounts forgiven and charged to expense during 2021 and 2020 were approximately \$0 and \$2,000, respectively.

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

7. Defined Contribution Plan

The Hospital participates in the System's defined contribution pension plan covering substantially all eligible employees. Employees may deposit a portion of their earnings for each pay period on a pre-tax basis and the System matches 50% of each participant's voluntary contributions up to a maximum of 6% of the employee's annual salary. At its discretion, the System may make additional contributions to the plan. Matching and discretionary contribution expense was approximately \$460,000 and \$428,000, for the years ended July 31, 2021 and 2020, respectively.

8. Employee Health Insurance

The Hospital participates in the System's self-insurance program under which a third-party administrator processes and pays claims. The Hospital reimburses the third-party administrator for claims incurred and paid. In addition, the Hospital participates in a shared group financing layer agreement with other Georgia hospitals through a program offered by Georgia ADS, LLC. The program is designed to provide for the financing and payment of covered claims. Effective January 1, 2016, the parameters of the program changed to include covered claims between \$225,000 and \$650,000. Each participant in the program is responsible for a portion of the shared claims based on their percentage of the total claims for the group. Additional insurance has been obtained to provide coverage for claims exceeding \$750,000. Total expenses related to this plan were approximately \$7,261,000 and \$3,860,000 for 2021 and 2020, respectively.

9. Malpractice Insurance

Phoebe Putney Indemnity, Ltd. (PPI), located in the Cayman Islands, was incorporated on November 14, 2018 as an exempted company under the Companies Law of the Cayman Islands. PPI is a wholly-owned subsidiary of the System, established to provide general liability, professional liability, personal injury liability, advertising injury liability, contractual liability, and auto physical damage coverage to the System, including the Hospital.

PPI issues a claims-made policy with a per occurrence limit of \$2,000,000 for 2021 and \$1,000,000 for 2020 and an annual aggregate of \$2,000,000 for 2021 and \$1,000,000 for 2020 covering medical incidents, which is in excess of per occurrence limit of \$5,000,000 and an annual aggregate of \$27,000,000 covering professional and general liabilities, personal injury, advertising injury liability, and contractual liability of the Hospital.

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

9. Malpractice Insurance, Continued

PPI purchases annual excess of loss reinsurance coverage in order to limit its financial exposure to large claims relating to employed physicians and surgeons. Under the per risk coverage, the reinsurer shall pay up to \$600,000 for 2021 and up to \$750,000 for 2020, per loss, per insured, in excess of \$400,000 for 2021 and \$250,000 for 2020, per loss, per insured. Under the clash coverage, the reinsurer shall pay up to \$600,000 for 2021 and up to \$750,000 for 2020, per loss occurrence, in excess of \$400,000 for 2021 and \$250,000 for 2020, per loss occurrence. The maximum amount recoverable for both of these coverages combined shall not exceed 300% of the maximum subject premium or \$6,000,000, whichever is greater. Under the excess of limits coverage, the reinsurer shall pay up to \$6,000,000 for 2021 and up to \$5,000,000 for 2020, per loss, per insured, in excess of \$1,000,000, per loss, per insured. The maximum amount recoverable for this coverage shall not exceed \$12,000,000 for 2021 and \$10,000,000 for 2020. The reinsurance treaty provides for adjustable premiums based on ceded losses up to a stated maximum. Such adjustments are recorded in the period when they become known.

The System has also purchased excess liability coverage which includes coverage of the Hospital. The limits of the policy are \$50,000,000 per occurrence and in aggregate in excess of the PPI coverage of \$5,000,000. All of the risk related to this coverage has been ceded to unrelated reinsurers via a contract of reinsurance.

Various claims and assertions have been made against the Hospital in its normal course of providing services. In addition, other claims may be asserted arising from services provided to patients in the past. In the opinion of management, adequate provision has been made for losses which may occur from such asserted and unasserted claims that are not covered by liability insurance.

10. Concentrations of Credit Risk

The Hospital grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payor arrangements. The mix of receivables from patients and third-party payors at July 31, 2021 and 2020 was as follows:

	<u>2021</u>	<u>2020</u>
Medicare	26%	27%
Medicaid	9%	8%
Other third-party payors	49%	53%
Patients	<u>16%</u>	<u>12%</u>
Total	<u>100%</u>	<u>100%</u>

At July 31, 2021, the Hospital had deposits at major financial institutions which exceeded the \$250,000 Federal Deposit Insurance Corporation limits. Management believes the credit risks related to these deposits are minimal.

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

11. Due to Related Parties

Related party transactions as of July 31, 2021 and 2020 consist of the following:

	<u>2021</u>	<u>2020</u>
Due to Phoebe Putney Health System, Inc.	\$ <u>2,528,000</u>	\$ <u>2,514,000</u>

The related party transactions that affect the above payables arise from normal management related services, physician practice operations, and other shared cost incurred in the ordinary course of business.

12. Related Organization

The Foundation was established to raise funds to support the operation of the Hospital. The Foundation's bylaws provide that the majority of all funds raised, except for funds acquired for the operation of the Foundation, be distributed to or be held for the benefit of the Hospital. The Foundation's general funds, which represent the Foundation's undesignated resources, are distributed to the Hospital in amounts and in periods determined by the Foundation's Board of Trustees, who may also restrict the use of general funds for Hospital plant replacement or other specific purposes. Plant replacement and expansion funds, and specific-purpose funds are distributed to the Hospital as required to comply with the purpose specified by donors. A summary of the Foundation's assets, liabilities, net assets, and changes in net assets follows. The Hospital's interest in the net assets of the Foundation is reported in other assets in the balance sheets.

	<u>2021</u>	<u>2020</u>
Assets:		
Cash and cash equivalents	\$ 94,000	\$ 58,000
Investments	<u>3,731,000</u>	<u>3,267,000</u>
Total assets	<u>\$ 3,825,000</u>	<u>\$ 3,325,000</u>
Liabilities and net assets:		
Accounts payable	\$ 12,000	\$ 16,000
Net assets	<u>3,813,000</u>	<u>3,309,000</u>
Total liabilities and net assets	<u>\$ 3,825,000</u>	<u>\$ 3,325,000</u>

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

12. Related Organization, Continued

	<u>2021</u>	<u>2020</u>
Revenue and support	\$ 582,000	\$ 270,000
Expenses	<u>(78,000)</u>	<u>(88,000)</u>
Changes in net assets	504,000	182,000
Net assets, beginning of year	<u>3,309,000</u>	<u>3,127,000</u>
Net assets, end of year	<u>\$ 3,813,000</u>	<u>\$ 3,309,000</u>

13. Functional Expenses

The Hospital provides general health care services to residents within its geographic location. Expenses related to providing these services in 2021 and 2020 are as follows:

<u>July 31, 2021</u>	<u>Patient Care Services</u>	<u>General and Administrative</u>	<u>Total</u>
Salaries and wages	\$ 19,156,000	\$ 3,558,000	\$ 22,714,000
Employee health and welfare	8,767,000	1,446,000	10,213,000
Medical supplies and other	29,876,000	6,022,000	35,898,000
Purchased services	16,545,000	8,015,000	24,560,000
Depreciation and amortization	<u>1,860,000</u>	<u>1,891,000</u>	<u>3,751,000</u>
Total	<u>\$ 76,204,000</u>	<u>\$ 20,932,000</u>	<u>\$ 97,136,000</u>
 <u>July 31, 2020</u>			
Salaries and wages	\$ 17,286,000	\$ 3,560,000	\$ 20,846,000
Employee health and welfare	5,092,000	1,101,000	6,193,000
Medical supplies and other	26,063,000	5,253,000	31,316,000
Purchased services	14,146,000	6,646,000	20,792,000
Depreciation and amortization	<u>1,752,000</u>	<u>1,965,000</u>	<u>3,717,000</u>
Total	<u>\$ 64,339,000</u>	<u>\$ 18,525,000</u>	<u>\$ 82,864,000</u>

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

13. Functional Expenses, Continued

The financial statements report certain expense categories that are attributable to more than one health care service or support function. Therefore, these expenses require an allocation on a reasonable basis that is consistently applied. Costs not directly attributable to a function, including depreciation and amortization, interest expense and other occupancy related costs, are allocated to a function based on a square footage basis. Benefit related expenses are allocated consistent with salaries.

14. Fair Values of Financial Instruments

The following methods and assumptions were used by the Hospital in estimating the fair value of its financial instruments:

- *Cash and cash equivalents, accounts payable, accrued expenses, estimated third-party payor settlements, and refundable advances:* The carrying amount reported in the balance sheets approximates its fair value due to the short-term nature of these instruments.
- *Assets limited as to use:* Amounts reported in the balance sheets are at fair value. See Note 15 for fair value measurement disclosures.

15. Fair Value Measurement

Following is a description of the valuation methodologies used for assets at fair value. There have been no changes in the methodologies used at July 31, 2021 and 2020.

- *Money market funds:* Valued at amortized cost, which approximates fair value.
- *Corporate debt securities:* Certain corporate bonds are valued at the closing price reported in the active market in which the bond is traded. Other corporate bonds are valued based on yields currently available on comparable securities of issuers with similar credit ratings. When quoted prices are not available for identical and similar bonds, the bond is valued under a discounted cash flows approach that maximizes observable inputs, such as current yields of similar instruments, but includes adjustments for certain risks that may not be observable, such as credit and liquidity risks.
- *Government debt securities:* Certain government debt securities are valued at the closing price reported in the active market in which the individual security is traded. Other government debt securities are valued based on yields currently available on comparable securities of issuers with similar credit ratings.
- *Equity securities:* Certain equity securities are valued at the closing price reported on the active market on which the individual securities are traded. Other equity securities are valued based on quoted prices for similar investments in active or inactive markets or valued using observable market data.

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

15. Fair Value Measurement, Continued

The preceding methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Hospital believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

Fair values of assets measured on a recurring basis at July 31, 2021 and 2020 are as follows:

	<u>Fair Value</u>	<u>Fair Value Measurements at Reporting Date Using</u>		
		<u>Quoted Prices In Active Markets For Identical Assets (Level 1)</u>	<u>Significant Other Observable Inputs (Level 2)</u>	<u>Significant Unobservable Inputs (Level 3)</u>
<u>July 31, 2021</u>				
Assets:				
Money market funds	\$ 2,252,000	\$ -	\$ 2,252,000	\$ -
Government debt securities	766,000	-	766,000	-
Corporate debt securities	13,358,000	9,538,000	3,820,000	-
Equity securities	<u>29,287,000</u>	<u>29,287,000</u>	<u>-</u>	<u>-</u>
Total assets	<u>\$ 45,663,000</u>	<u>\$ 38,825,000</u>	<u>\$ 6,838,000</u>	<u>\$ -</u>
<u>July 31, 2020</u>				
Assets:				
Money market funds	\$ 5,289,000	\$ -	\$ 5,289,000	\$ -
Government debt securities	897,000	-	897,000	-
Corporate debt securities	10,665,000	6,726,000	3,939,000	-
Equity securities	<u>20,660,000</u>	<u>20,660,000</u>	<u>-</u>	<u>-</u>
Total assets	<u>\$ 37,511,000</u>	<u>\$ 27,386,000</u>	<u>\$ 10,125,000</u>	<u>\$ -</u>

Financial assets valued using Level 1 inputs are based on unadjusted quoted market prices within active markets. Financial assets valued using Level 2 inputs are based primarily on quoted prices for similar investments in active or inactive markets. Valuation techniques utilized to determine fair value are consistently applied. All assets have been valued using a market approach.

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

16. Commitments and Contingencies

Health Care Reform

There has been increasing pressure on Congress and state legislatures to control and reduce the cost of healthcare on the national or at the state level. Legislation has been passed that includes cost controls on healthcare providers, insurance market reforms, delivery system reforms, and various individual and business mandates among other provisions. The costs of these provisions are and will be funded in part by reductions in payments by government programs, including Medicare and Medicaid. There can be no assurance that these changes will not adversely affect the Hospital.

Compliance Plan

The healthcare industry has been subjected to increased scrutiny from governmental agencies at both the federal and state level with respect to compliance with regulations. Areas of noncompliance identified at the national level include Medicare and Medicaid, Internal Revenue Service, and other regulations governing the healthcare industry. In addition, the Reform Legislation includes provisions aimed at reducing fraud, waste, and abuse in the healthcare industry. These provisions allocate significant additional resources to federal enforcement agencies and expand the use of private contractors to recover potentially inappropriate Medicare and Medicaid payments. The Hospital has implemented a compliance plan focusing on such issues. There can be no assurance that the Hospital will not be subjected to future investigations with accompanying monetary damages.

Litigation

The Hospital is involved in litigation and regulatory investigations arising in the course of business. After consultation with legal counsel, management estimates that these matters will be resolved without material adverse effect on the Hospital's future financial position or results from operations. See malpractice insurance disclosures in Note 9.

17. Rural Hospital Tax Credit Contributions

The State of Georgia (State) passed legislation which will allow individuals and corporations to receive a State tax credit for making a contribution to certain qualified rural hospital organizations during calendar years 2017 through 2024. The Hospital submitted the necessary documentation and was approved by the State to participate in the rural hospital tax credit program for calendar years 2021 and 2020. Contributions received under the program approximated \$1,008,000 and \$580,000, during fiscal years 2021 and 2020, respectively. The funds are included in contributions on the statements of operations and changes in net assets. The Hospital will have to be approved by the State to participate in the program each subsequent year.

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

18. Liquidity and Availability

As of July 31, 2021 and 2020, the Hospital has working capital of approximately \$47,820,000 and \$41,575,000 and average days (based on normal expenditures) cash on hand of 180 and 216 days, respectively.

Financial assets available for general expenditures within one year of the balance sheet date, consists of the following at July 31, 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Cash and cash equivalents	\$ 45,281,000	\$ 46,625,000
Patient accounts receivable, net	12,672,000	11,870,000
Estimated third-party payor settlements	421,000	-
Other current assets - other receivables	1,762,000	1,195,000
Internally designated for capital improvements	41,663,000	33,511,000
Less: Conditional CARES Act refundable advance	<u>6,217,000</u>	<u>12,702,000</u>
Total financial assets available	<u>\$ 95,582,000</u>	<u>\$ 80,499,000</u>

CARES Act refundable advances restricted for healthcare-related expenses or lost revenue attributable to COVID-19 are excluded from the table above. No other financial assets available are subject to donor or other contractual restrictions that make them unavailable for general expenditure within one year of the balance sheet date.

The Hospital estimates that approximately 100% of the internally designated funds for capital improvements are available for general expenditure within one year in the normal course of operations. Accordingly, these assets have been included in the quantitative information above. The Hospital has other assets whose use is limited for donor restricted purposes. These assets whose use is limited are not available for general expenditure within the next year and are not reflected in the amounts above. The Hospital has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due.

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

19. Leases

The Hospital has operating and finance leases for buildings and equipment. The Hospital determines if an arrangement is a lease at the inception of a contract. Leases with an initial term of twelve months or less are not recorded on the balance sheets.

The Hospital has lease agreements which require payments for lease and nonlease components and has elected to account for these as a single lease component. For leases that commenced before the effective date of ASU 2016-02, the Hospital elected the permitted practical expedients to not reassess the following: (i) whether any expired or existing contracts contain leases; (ii) the lease classification for any expired or existing leases; and (iii) initial direct costs for any existing leases.

Right-of-use assets represent the Hospital's right to use an underlying asset during the lease term, and lease liabilities represent the Hospital's obligation to make lease payments arising from the lease. Right-of-use assets and lease liabilities are recognized at the commencement date, based on the net present value of fixed lease payments over the lease term. The Hospital's lease terms include options to extend or terminate the lease when it is reasonably certain that the option will be exercised. As most of the Hospital's operating leases do not provide an implicit rate, the Hospital uses its incremental borrowing rate based on the information available at the commencement date in determining the present value of lease payments. The Hospital considers recent debt issuances, as well as publicly available data for instruments with similar characteristics when calculating its incremental borrowing rates. Finance lease agreements generally include an interest rate that is used to determine the present value of future lease payments. Operating fixed lease expense and finance lease amortization expense are recognized on a straight-line basis over the lease term. Variable lease costs consist primarily of common area maintenance and are not significant to total lease expense.

Operating and finance lease right-of-use assets and lease liabilities as of July 31, 2021 and 2020 were as follows:

	<u>2021</u>	<u>2020</u>
Operating leases:		
Right-of-use assets:		
Operating lease right-of-use assets	\$ <u>23,000</u>	\$ <u>27,000</u>
Lease liabilities:		
Current portion	\$ 5,000	\$ 5,000
Long-term	<u>17,000</u>	<u>22,000</u>
Total operating lease liabilities	\$ <u>22,000</u>	\$ <u>27,000</u>

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

19. Leases, Continued

	<u>2021</u>	<u>2020</u>
Finance leases:		
Right-of-use assets:		
Property and equipment, net	\$ <u>1,043,000</u>	\$ <u>1,203,000</u>
Lease liabilities:		
Current portion	\$ 205,000	\$ 202,000
Long-term	<u>935,000</u>	<u>1,086,000</u>
Total finance lease liabilities	\$ <u>1,140,000</u>	\$ <u>1,288,000</u>

Operating expenses for the leasing activity of the Hospital as the lessee for the years ended July 31, 2021 and 2020 are as follows:

<u>Lease Type</u>	<u>2021</u>	<u>2020</u>
Operating lease cost	\$ 5,000	\$ 7,000
Finance lease interest	59,000	69,000
Finance lease amortization	<u>216,000</u>	<u>248,000</u>
Total lease cost	\$ <u>280,000</u>	\$ <u>324,000</u>

Cash paid for amounts included in the measurement of lease liabilities for the years ended July 31, 2021 and 2020 is as follows:

	<u>2021</u>	<u>2020</u>
Operating cash flows from operating leases	\$ 5,000	\$ 7,000
Operating cash flows from finance leases	59,000	69,000
Financing cash flows from finance leases	<u>204,000</u>	<u>198,000</u>
Total	\$ <u>268,000</u>	\$ <u>274,000</u>

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

19. Leases, Continued

The aggregate future lease payments for operating and finance leases as of July 31, 2021 were as follows:

<u>Year Ending July 31</u>	<u>Finance</u>	<u>Operating</u>
2022	\$ 257,000	\$ 6,000
2023	246,000	6,000
2024	237,000	5,000
2025	209,000	4,000
2026	197,000	3,000
Thereafter	<u>153,000</u>	<u>-</u>
Total undiscounted cash flows	1,299,000	24,000
Less: present value discount	<u>159,000</u>	<u>2,000</u>
Total lease liabilities	<u>\$ 1,140,000</u>	<u>\$ 22,000</u>

Average lease terms and discount rates at July 31, 2021 and 2020 were as follows:

	<u>2021</u>	<u>2020</u>
Weighted-average remaining lease term (years):		
Operating leases	5.72	6.63
Finance leases	5.42	6.30
Weighted-average discount rate:		
Operating leases	5.00%	5.00%
Finance leases	5.00%	5.00%

20. Coronavirus (COVID-19)

As a result of the spread of the COVID-19 coronavirus, economic uncertainties have arisen. The outbreak has put an unprecedented strain on the U.S. healthcare system, disrupted or delayed production and delivery of materials and products in the supply chain, and caused staffing shortages. The extent of the impact of COVID-19 on the Hospital's operational and financial performance depends on certain developments, including the duration and spread of the outbreak, remedial actions and stimulus measures adopted by local and federal governments, and impact on the Hospital's customers, employees and vendors all of which are uncertain and cannot be predicted. At this point, the extent to which COVID-19 may impact the Hospital's financial position or results of operations is uncertain.

Continued

PHOEBE SUMTER MEDICAL CENTER, INC.

NOTES TO FINANCIAL STATEMENTS, Continued
July 31, 2021 and 2020

20. Coronavirus (COVID-19), Continued

On March 27, 2020, the President signed the Coronavirus Aid, Relief and Economic Security Act (CARES Act). Certain provisions of the CARES Act provide relief funds to hospitals and other healthcare providers. The funding will be used to support healthcare-related expenses or lost revenue attributable to COVID-19. The U.S. Department of Health and Human Services began distributing funds on April 10, 2020 to eligible providers in an effort to provide relief to both providers in areas heavily impacted by COVID-19 and those providers who are struggling to keep their doors open due to healthy patients delaying care and canceling elective services. On April 24, 2020, the Paycheck Protection Program and Health Care Enhancement Act was passed. This Act provides additional funding to replenish and supplement key programs under the CARES Act, including funds to health care providers for COVID-19 testing. The CARES Act funding is a conditional contribution and accounted for as a refundable advance until conditions have been substantially met or explicitly waived by the grantor. Because the use of the funds is limited to the purposes stated in the terms and conditions, the contributions are grantor restricted. The Hospital reports restricted contributions, whose restrictions are met in the same period in which they are recognized (simultaneous release), as net assets without donor restrictions. Recognized revenue is reported as operating revenues in the statements of operations and changes in net assets.

The Hospital received approximately \$170,000 and \$12,702,000 in grant stimulus funding for the years ended July 31, 2021 and 2020, respectively, of which approximately \$6,655,000 and \$0, respectively, was recognized as operating revenues in the statements of operations and changes in net assets. Approximately \$6,217,000 and \$12,702,000 is recorded as a CARES Act refundable advance on the balance sheets as of July 31, 2021 and 2020, respectively.

CARES Act funding may be subject to audits. While the Hospital currently believes its use of the funds is in compliance with applicable terms and conditions, there is a possibility that payments could be recouped based on changes in reporting requirements or audit results.



INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTAL INFORMATION

Board of Directors
Phoebe Sumter Medical Center, Inc.
Americus, Georgia

We have audited the financial statements of Phoebe Sumter Medical Center, Inc. as of and for the years ended July 31, 2021 and 2020 and our report thereon dated January 31, 2022, which expressed an unmodified opinion on those financial statements, appears on pages 1 and 2. Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The information included in this report on pages 37 to 39, inclusive, which is the responsibility of management, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information has not been subjected to the auditing procedures applied in the audits of the financial statements, and, accordingly, we do not express an opinion or provide any assurance on it.

A handwritten signature in black ink that reads "Draffin & Tucker, LLP".

Albany, Georgia
January 31, 2022

PHOEBE SUMTER MEDICAL CENTER, INC.

SERVICE TO THE COMMUNITY

July 31, 2021

Phoebe Sumter Medical Center, Inc. (PSMC), formerly Sumter Regional Hospital, is a not-for-profit health care organization that exists to serve the community. PSMC opened in 1953 to serve the community by caring for the sick regardless of their ability to pay. As a not-for-profit hospital, PSMC has no stockholders or owners. All revenue after expenses is reinvested in the mission to care for the citizens of the community – into clinical care, health programs, state-of-the-art technology and facilities, research, and teaching and training of medical professionals now and for the future.

PSMC operates as a charitable organization consistent with the requirements of Internal Revenue Code Section 501(c)(3) and the “community benefit standard” of IRS Revenue Ruling 69-545. PSMC takes seriously its responsibility as the community’s safety net hospital and has a strong record of meeting and exceeding the charitable care and the organizational and operational standards required for federal tax-exempt status. PSMC demonstrates a continued and expanding commitment to meeting its mission and serving the citizens by providing community benefits. A community benefit is a planned, managed, organized, and measured approach to meeting identified community health needs, requiring a partnership between the healthcare organization and the community to benefit residents through programs and services that improve health status and quality of life.

PSMC improves the health and well being of Southwest Georgia through clinical services, education, research, and partnerships that build health capacity in the community. PSMC provides community benefits for all citizens, as well as for the medically underserved. PSMC conducts community needs assessments and pays close attention to the needs of low income and other vulnerable persons and the community at large. PSMC often works with community groups to identify needs, strengthen existing community programs, and plan newly needed services. It provides a wide-ranging array of community benefit services designed to improve community health and the health of individuals and to increase access to health care, in addition to providing free and discounted services to people who are uninsured and underinsured. Drawing on a dynamic and flexible structure, the community benefit programs are designed to respond to assessed needs and are focused on upstream prevention.

PSMC participates in the Medicare and Medicaid programs and is one of the leading providers of Medicaid services in Georgia.

The following table summarizes the amounts of charges foregone (i.e., contractual adjustments) and estimates the losses (computed by applying a total cost factor to charges foregone) incurred by PSMC due to inadequate payments by these programs and for indigent/charity services. This table does not include discounts offered by PSMC under managed care and other agreements:

	<u>Charges Foregone</u>	<u>Estimated Unreimbursed Cost</u>
Medicare	\$ 114,000,000	\$ 35,000,000
Medicaid	46,000,000	14,000,000
Indigent/Charity	<u>15,000,000</u>	<u>4,000,000</u>
	<u>\$ 175,000,000</u>	<u>\$ 53,000,000</u>

See independent auditor’s report on supplemental information.

PHOEBE SUMTER MEDICAL CENTER, INC.

SERVICE TO THE COMMUNITY, Continued
July 31, 2021

The following is a summary of the community benefit activities and health improvement services offered by PSMC and illustrates the activities and donations during fiscal year 2021.

I. Community Health Improvement Services

Due to the COVID-19 pandemic, many of PSMC’s annual community health education programs were cancelled. However, PSMC did host the following event:

<u>Event</u>	<u>Date</u>	<u>Number of Participants</u>
Back to School Mini Health Fair	7/24/2021	100

During 2020/2021, PSMC kicked off the Healthy Sumter Initiative. Healthy Sumter is health and wellness campaign that is a collaborative effort co-convened by PSMC and the One Sumter Economic Development Foundation. With more than 25 organizations and counting, Healthy Sumter is a simple brand, aligned with the Sumter County brand, under which efforts of many non-profits and agencies can be organized to raise public awareness.

Areas of focus fall under 3 categories: Healthy Minds (i.e. Mental Health Awareness, Literacy, etc.); Healthy Bodies (Colorectal Cancer Awareness, Overall Fitness, etc.); Healthy Community (Bike & Trail Access and other Transportation, Jobs Availability, Housing, Crime Prevention, etc.).

The Healthy Sumter initiative has created a number of activities and causes so far, including the Mask Up Sumter campaign and the food distribution campaign to communities in need. So far, more than 600 individuals have received a bag of fresh fruits and vegetables under this initiative, and there are more plans in the future.

The Wellable App is an opportunity for local community members to track their physical activities as well as learn about and engaging in behaviors associated with a new holistic wellness topic each month. Participants also have an opportunity to earn points that can be redeemed for Healthy Sumter swag such as water bottles, tumblers and t-shirts.

Sumter County has a high rate of Food Insecurity, which is associated with chronic health problems in adults including diabetes, heart disease, high blood pressure, obesity and mental health issues including major depression. Also, Sumter County a high number of food deserts, meaning that residents in those respective areas have little or no access to fresh fruits and vegetables. With these facts in minds, the idea of creating community gardens in Sumter and surrounding areas came to pass.

See independent auditor’s report on supplemental information.

PHOEBE SUMTER MEDICAL CENTER, INC.

SERVICE TO THE COMMUNITY, Continued
July 31, 2021

I. Community Health Improvement Services, Continued

On October 31, 2020, PSMC was able to hold a ribbon cutting for its first Healthy Sumter Community Garden, at Brookdale Park. The garden has produced a number of crops such as tomatoes, broccoli and collards, and many members of the communities around the garden have partaken in using the harvest. It is hard to quantify a number as the garden is open all the time but it is safe to say the number is in the hundreds.

In the future, PSMC's plan is to have additional gardens in Sumter County as well as gardens in neighboring counties.

The total cost of these projects for FY2021 was \$239,826.36.

II. Health Care Support Services

PSMC will extend free or discounted care to eligible individuals for all urgent, emergent, or otherwise medically necessary services. Patients whose household income is at or below 125% of the Federal Poverty Guidelines are eligible for free care. Patients whose household income is between 126% and 400% of the Federal Poverty Guidelines qualify for discounted charges based on a sliding fee schedule in the FAP. PSMC will not charge eligible individuals more for emergency or other medically necessary care than the Amount Generally Billed (AGB) to individuals who have insurance coverage, and is compliant with the requirements for a not-for-profit charitable corporation in accordance with Internal Revenue Service Regulation §1.501(r).

During fiscal year 2021, 349 patients were approved for financial assistance.

III. Community Benefit Operations

PSMC incurred \$85,667 in support staff costs to support its community benefit efforts.

See independent auditor's report on supplemental information.



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN
ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

Board of Directors
Phoebe Sumter Medical Center, Inc.
Americus, Georgia

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Phoebe Sumter Medical Center, Inc. (Hospital), which comprise the balance sheet as of July 31, 2021, and the related statements of operations and changes in net assets and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated January 31, 2022.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Hospital's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control. Accordingly, we do not express an opinion on the effectiveness of the Hospital's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Hospital's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Continued

40

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Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Hospital's financial statements are free from material misstatement, we performed tests of its compliance with the certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Hospital's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Hospital's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in black ink that reads "Draffin Tucker, LLP". The signature is written in a cursive, flowing style.

Albany, Georgia
January 31, 2022